



# **Quirin Champions Conference 2024**

Frankfurt Flughafen, 23 April 2024

# Heat transition as a growth driver



Vorstandsvorsitzender (CEO)



#### **Overview**

- Specialized drilling service provider
- Core segmente geothermal energy
- Founded more than 75 years ago
- Stock exchange listed since November 2007 (Scale 30 Index)
- Head of office in Oberhaching, Munich
- Subsidiaries in NL and CH
- Main activities in DACH and Benelux

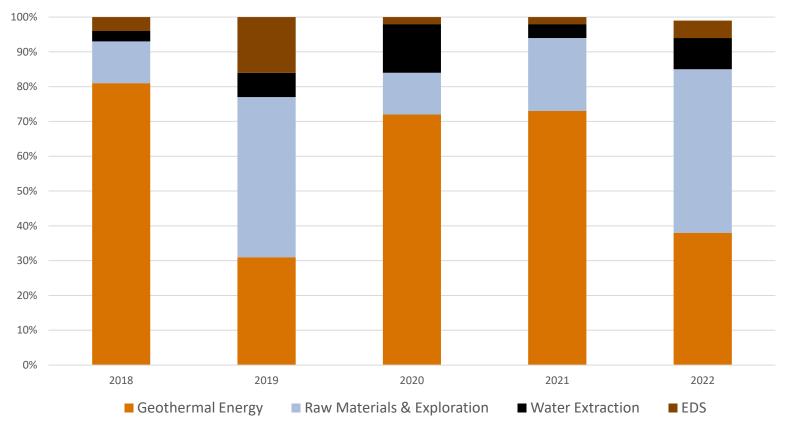
- Shareholder structure
  58.4% Family Daldrup
  41.6% Free Float
- Shares issued: 5,989,500
- approx. 160 employees
- MarketCap: around EUR 48 mio.



# **Drilling technology and drilling services Focus Geothermal Energy Operational Drilling Business High-Quality Drilling Services** Water Extraction **Minority Stakes in Geothermal Heating Plants** Raw Materials, Exploration **Conclusion** Infrastructure, Special Drilling, Services There is no other group that covers such an extensive drilling spectrum.



#### **Diversified Business Model**



#### Sales Share of Business Segments 2018-2022



## The right drilling rig for all tasks



Gebr. Schäfer CM 810.1



175 t Hakenlast bis 3.500 m



"DS 03" Wirth B 4 A

125 t Hakenlast







23.04.2024



#### **Range of Geothermal Services**



- Daldrup covers all stages of the value chain of a geothermal project through a broad network and cooperations
- Advantages over competitors
  - Compelete planning of customized solutions for clients
  - Complete packages, all contract forms
  - ART insurance structure as security against discovery failures



#### **Range of Geothermal Services**

#### **Alternative-Risk-Transfer-Concept**

- Mechanism for hedging the exploration risks of geothermal projects
- Enables geothermal drilling and energy projects for the first time for many medium-sized customers
- Projects can be financed with a high share of debt capital
- Exploration risks are borne by third parties
- Daldrup acts neither as a financier nor as an insurer, no impact on the balance sheet
- Significant concept of customer and project acquistion for Daldrup, market access
- Unique selling point of Daldrup & Söhne AG



## **Range of Geothermal Services**

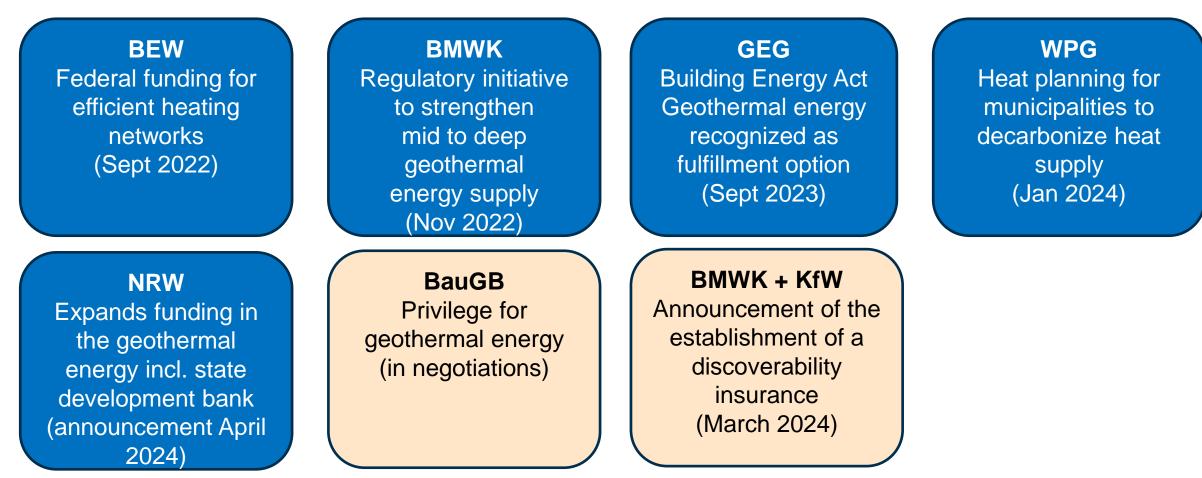
## **Application ART-Structure**

- ACL, Luttelgeest (NL)
  - Replacement of natuaral gas, local heat supply
  - Contract value EUR 21 mio.
  - Nature's Heat (NL)
    - Replacement of natural gas, local heat supply
    - Contract value EUR 14.9 mio.
- Future geothermal projects in the Eastern Molasse





#### **Regulatory improvements in Germany**





# **BMWK key points for medium and deep geothermal energy** Geothermal campaign to strengthen medium and deep geothermal energy (1,500 m – 5,000 m)

#### **BMWK boost with 8 measures, including**

- I. Acceleration of approval procedures
- II. Support prgrams (BEW, EEW, ...)
- III. Risk mitigation
- IV. Availability of skilled workers and drilling rigs
- V. Raising awareness & acceptance

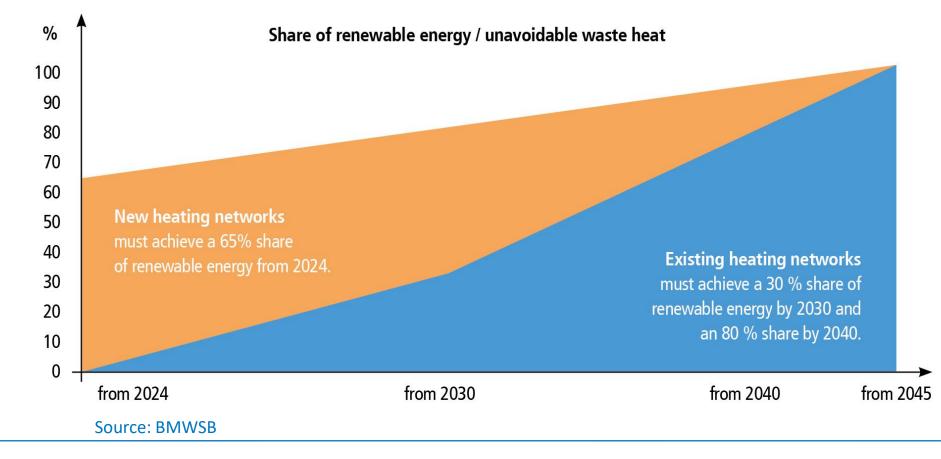
#### Target: 50 % of heat to be generated in a climate-neutral way by 2030 (currently ~ 18 %)

- of which 10 TWh medium and deep geothermal energy a multiplication
- at least 100 projects until 2030 (i.e. 14 projects per year)
- Connection to heating networks
- Direct supply of residential buildings, neighborhoods, industry
- LIAG/BMWK study: at least 100 exploration wells / demonstration projects



#### **Booster for our geothermal energy business**

#### **Municipal heating planning**





#### TWh 200 186 16.08% . . . . . 180 **Bottlenecks** . . . . . . CASP 25.20% 160 - additional drilling rigs ..... 140 . . . . . . 118 117 - additional specialized ..... 120 18.80% personnel 100 . . . . . . . . . . . . . ..... 56 80 . . . . . . . . . . . . . ..... 56 X.XX % CAGR: Compound . . . . . . 60 ..... Annual Growth Rate 2.88% 27.86% 10 2.52% ..... ..... 40 .... 68 11.4 46 59 Shallow geothermal energy 20 ..... 21.02% 10 Deep geothermal energy 0 2022 2030 2040 2045 Source: LIAG

## Expansion path for deep geothermal energy acc. to LIAG study

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# Further improvements necessary: key factors for the ramp-up of geothermal energy

#### High relevance

- Availability of drilling equipment
- Skilled workers/training
- Expansion/networking of small heating networks
- Official requirements/permits

High momentum index

- Data provision Authorities
- Funding Exploration costs
- OPEX promotion Heat pumps



#### Leverage functions

- Production Exploration costs
- 2D/3D seismic
- Municipal funding systems
- Application-oriented research funding
- Specialists/training
- Data provision Authorities
- Regulatory approvals/requirements

#### High dynamic index • Volume effects

- Volume effects
- Project development
- Know-how transfer



#### Latest reference projects heat transition I



Quelle: ZfK, "Geothermie-Anlage in Neustadt-Glewe wird erweitert", 3. Aug. 2023, Foto WEMAG/Marschner

- Neustadt-Glewe
  - Sidetrack from existing borehole
  - Local heating capacity expansion
  - Net order volume EUR 3.3 mio.



Neuruppin

- 2 geothermal boreholes (duplicate) each2,000 m, contract value ca. EUR 5 mio.
- Funding 40% from the federal funding program "Efficient heating networks" (BEW) for municipal utilities



# Latest reference projects heat transition II



- MTU Aero Engines AG, Munich
  - Geothermal drilling
  - Utilization for heating plant with heat pumps
  - Expected contract value EUR 14 mio.



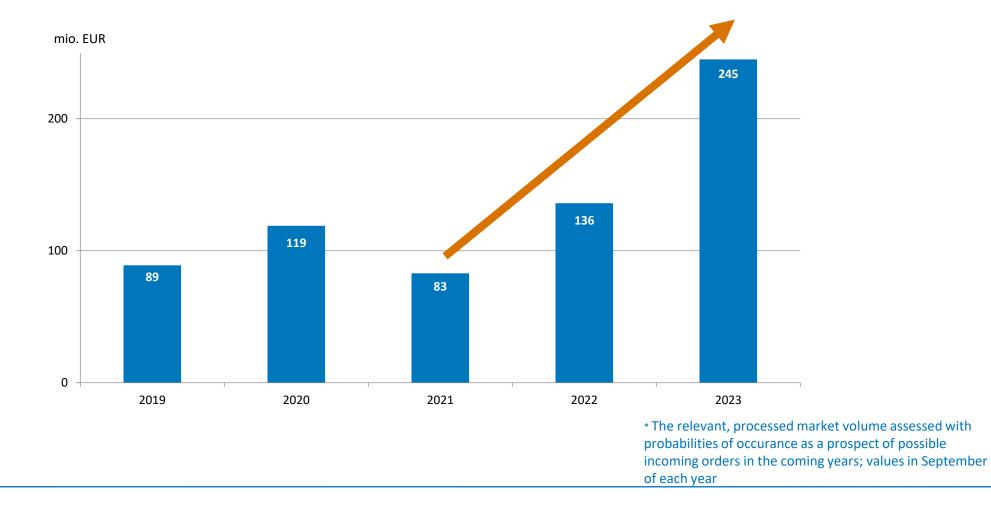


# **KPIs Daldrup-Group**

	as at 30 June 2023	as at 30 June 2022	Δ
Total Output	24,128		+ 36.0 %
Cost of materials	-10,855	-6,708	- 61.8 %
- of which from expenses for services procured	-5,893	-2,533	- 132.6 %
Personnel expenses	-5,347	-4,901	- 9.1 %
EBITDA	2,653	2,444	+ 8.6 %
Depreciation of property, plant and equipment	-1,223	-1,203	- 1.7 %
EBIT	1,430	1,240	+ 15.3 %
Financial result	-642	-902	+ 28.8 %
Consolidated net income for the period	722	415	+ 74.0 %
Group equity-ratio	57.0 %	49.7 %	
Employees	137	127	+ 7.9 %

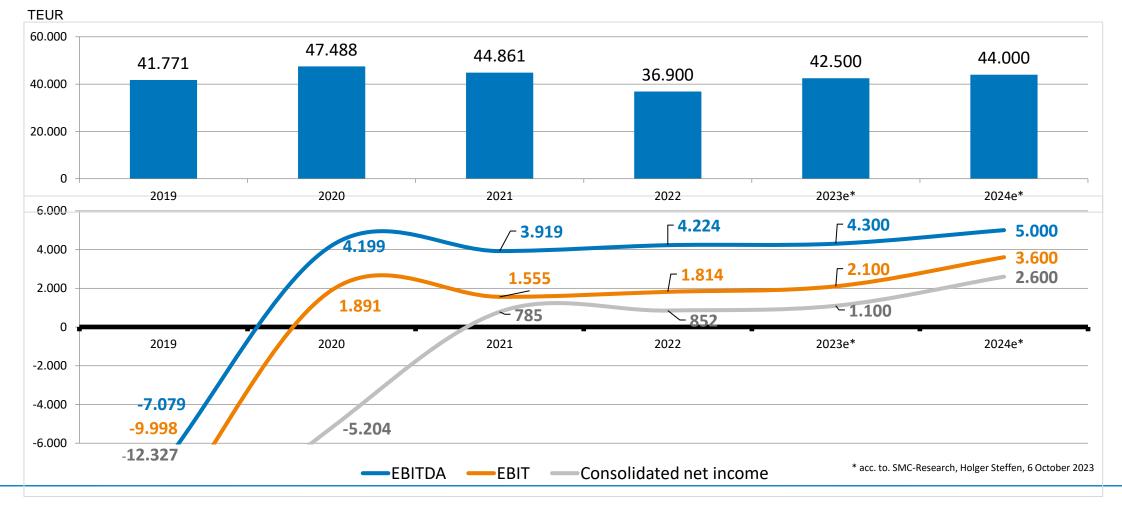


#### **Order potential\* reflects future structural**





### **Total output and operating profitability**





#### **Strengthening earning's power**



Targeted investments in increasing the efficiency of drilling equipment



Targeted investments in project controlling as a precursor to artificial intelligence



Supporting market growth from 2025 with the largest planned investment program since the IPO 2007



Earnings potential of ca. EUR 1.5 mio. due to expiry of the "double burden" from depreciation and amortization and maintenance from the IPO leap investment



Continued selective replacement of expensive rental equipment with own purchases



#### Outlook 2024 / 2025

Order backlog of EUR 38 mio. as at Sept. 2023 well covered overall



Relevant market volume: EUR 245 mio. as at Sept. 2023



Forecast 2023: - ca. EUR 41 mio. group total output

- operating EBIT margin: 3 % to 5 % of total output



from **2025**: significant increase in the number of major geothermal projects expected



#### **Financial calendar 2024**

31 May 202429 Aug. 202430 Sept. 202427-29 Nov. 2024

**IR-Contact** 

Publication of consolidated financial statement as of 31 Dec. 2023 AGM 2024 Publication of consolidated financial statement as of 30 June 2024 EK-Forum, Frankfurt

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Daldrup & Söhne AG - unlocks the climatefriendly heat of the future!